

Yearly Status Report - 2018-2019

Pa	Part A				
Data of the Institution					
1. Name of the Institution	SOPHIA COLLEGE (AUTONOMOUS)				
Name of the head of the Institution	Dr. (Sr.) Ananda Amritmahal				
Designation	Principal				
Does the Institution function from own campus	Yes				
Phone no/Alternate Phone no.	02223512642				
Mobile no.	9969305889				
Registered Email	admin@sophiacollege.edu.in				
Alternate Email	principal@sophiacollege.edu.in				
Address	Bhulabhai Deasi Road, Mumbai - 400026				
City/Town	Mumbai				
State/UT	Maharashtra				
Pincode	400026				
2. Institutional Status					

Autonomous Status Autonomous Status)	•	nformant of	18-Jul-2018				
Type of Institution			Women				
Location			Urban				
Financial Status			Self finance	d and grant-ir	n-aid		
Name of the IQAC of	co-ordinator/Directo	r	DR. ANAGHA T	ENDULKAR PATII			
Phone no/Alternate	Phone no.		02223512642				
Mobile no.			9322253653				
Registered Email			iqacsophia@sophiacollege.edu.in				
Alternate Email	Alternate Email			admin@sophiacollege.edu.in			
3. Website Addres	S						
Web-link of the AQA	Web-link of the AQAR: (Previous Academic Year)			<u>https://sophiacollegemumbai.com/img/</u> AQAR%202017-2018.pdf			
4. Whether Acader the year	mic Calendar pre	pared during	Yes				
if yes,whether it is uploaded in the institutional website: Weblink :			https://sophiacollegemumbai.com/calende rt.aspx				
5. Accrediation De	etails						
Cycle	Grade	CGPA	Year of Accrediation	Vali	dity		
				Period From	Period To		

2	А	3.61	2009	08-Mar-2009	08-Mar-2014
3	А	3.70	2015	01-May-2015	01-May-2020
3	А	3.70	2020	01-May-2020	31-Dec-2023
		-	-		

6. Date of Establishment of IQAC

24-Nov-2003

7. Internal Quality Assurance System

Quality initiatives by IQAC during the year for promoting quality culture								
Item /Title of the quality initiative by IQAC	Date & Duration	Number of participants/ beneficiaries						

Online Entry Poi Feedback	20-Dec-2018 10			393		
Online Exit Feed	back	18-Jan-2019 10			514	
Teaching Assessment 2 Questionnaire			n-2019 LO		514	
		Vie	<u>w File</u>			
8. Provide the list of S UGC/CSIR/DST/DBT/IC	-	•				
Institution/Departmen t/Faculty	Scheme	Funding	g Agency	Year of award with duration	Amount	
Science	DBT Star College		BT	2016 1095	4700000	
		Vie	<u>w File</u>			
9. Whether composition NAAC guidelines:	on of IQAC as	per latest	Yes			
Upload latest notification	of formation of	IQAC	View	File		
10. Number of IQAC n year :	neetings held	during the	2			
The minutes of IQAC me decisions have been uplo website	• •		Yes			
Upload the minutes of m	eeting and actio	on taken report	<u>View</u>	File		
11. Whether IQAC rece the funding agency to during the year?	-	-	No			
12. Significant contrib	utions made b	y IQAC during	the current	t year(maximum fiv	e bullets)	
? Organizing works collecting data fo Today. ? Upgrading	or sending 1	reports to RI	JSA, NIRF	and other agen	cies e.g. India	
	<u>View File</u>					
13. Plan of action chalk Enhancement and outc	-				owards Quality	
Pla	n of Action			Achivements/Out	comes	
l la						

	1
Greening of the campus to be continued.	The use of the existing facilities to keep the campus green was strengthened. The composting unit, the use of solar energy segregation of waste, ewaste bins were fully utilized. The gardens i.e. the Central Lawn and the Herbal Garden are flourishing. No extra facility was introduced.
Streamlining the process and practices for the implementation of Autonomy	The college was given the autonomous status in June 2018. The various requirements to run the college as an autonomous one was put in place. The HOD's of all departments Arts, Science, BMM and IT were requested to submit the compilation of their Board of Studies keeping in mid the requirements and decide on dates when to hold the meeting. They also had to present a tentative plan for the revision of syllabi in different subjects, both UG and PG to be presented for the approval of the BOS. Dates for the meeting were fixed and syllabi formulated or revised in these meetings in both semesters. The Academic Council Reviewed and Approved the deliberations and its new syllabi, UG's and PG's came in force. The Governing body was formulated according to the guidelines given and met. The Examination Committee then setup the whole machinery needed to carry out the examination for both UG and PG. The MIS Programme was modified to meet the needs. The committee revamped the existing rules for conduct of examinations and declaration of results. Ongoing deliberations were held regarding the additional credits. A staff member was approached for tracking and maintaining records of the students as far as credits were concerned.
Exploring networking with other colleges in the city, international and national level.	Ongoing discussions for academic and cultural tie ups.
Bridge courses to be instituted and implemented to span the gap between school and college, to address and help students in difficulties in specific subjects.	Bridge Courses to be instituted and implemented to span the gap between school and college to address and help students in difficulties in specific. The concept of introducing bridge courses did not materialize in a concrete manner. However some departments held session in order to span the gap between school and college, and strengthen fundamental concepts needed to pursue a course in that particular subject. The

U

	Mathematics and Statistics department held sessions to familiarize and explain difficult concepts. Periodic worksheets were given to enhance their conceptual knowledge and records were maintained. Similarly, the Department of Economics offered session as bridge course to second, third and fourth semester of BA Programme students. They concentrated on the essentials of the subject so that students could not only understand the subject were also led to an appreciation of the subject. Students who enrolled were given special guidance on one to one basis to improve their understanding and style of writing.
Expanding the scope and number of workshops on the following topics: a. Legal Awareness for Women b. History of Food	Legal Awareness -The Sophia Centre for Women's Studies organized a talk by Audrey D'Mello about the legal awareness programme. After the talk a number of students enquired about the course. The centre is exploring the possibility of designing a short course in collaboration with NGO's working in this area. History of Food A two-day course on the History of Food was run by the Department of History on the 30th and 31st July 2018. Dr. Kurush Dalal, a well-known archeologist and food anthropologist was the resource person. He discussed the history of food, Man's relationship with food, Lost grains and the History of the writing of recipes. The course was well appreciated and attended by a large number of both staff and students.
Organizing a Short-Term Course (STC), approved by the Academic Staff College, on the theme of "Gender Sensitization", for all degree college teachers - The title is "Encapsulating Gender: An Inner Disciplinary Perspective,"	"Its Natural or is it? Challenging the Gender Normative" by Gita Chadra. The meaning and implications of "Feminism" in social sciences were discussed. ? "Economics of Gender and Development", by Vibhuti Patel. She emphasized the need to study Gender Economics. ? "Mathura to Nirbaya Journey of Indian Women's Moment" by Nandita Gandhi. She discussed the concepts of Violence and drew a distinction between Fear of Violence and Actual Violence. ? "Pop Culture: Gender and Advertising" by Dr. A. L. Sharda. Understanding the patriarchy and construction of gender was the core topic of this session. ? "Patriarchy and Construction of Gender" by Dr. Lalika Dhava. She provided an insight on how patriarchy has been constructed and embraced within the

Indian Family and Society. ? "Women and
Polotics" by Dr. Kannamma Raman. The
topic discussed was the relevance and
efficiency of Women's Reservation Bill.
? "Sensitizing Teachers to Gender
Issues and ensuring an inclusive
stance" by Dr. Anuradha Sovani. She
broke certain myths and misconcepts and
homosexuality commonly believed in our
society. ? "Gender Issues faced by
Migrated Women" by Dr. Vijayant Anand.
She explained how migrant women became
a victim of sexual exploitation. ?
"History of Rape Law Reform, Current
Legislations and Recent Trends" by
Advocate Persis Sidhva. She traced the
history of rape law reform, current
legislation on reform and current
trends in society. ? "Feminist
Theory/Theories" Dr. Kanchana
Mahadevan. Both the academic and
philosophical context of Feminist
theories were discussed. ? "Religion
and Gender" by Dr. M. T. Joseph. He
explained the Marxist understanding of
Economic Determination. The documentary
film on Patriarchy by Kamala Bhasin was
screened. ? A panel discussion on
Minority Women and Religious Traditions
was chaired by Dr. (Sr.) Ananda
Amritmahal, Principal. ? "Ageing
Gender" by Anagha Tendulkar. She spoke
on ageing and its physical ,
psychological and social inputs. She
questioned what the problem of ageing
was the same across gender groups. ?
"Gender representations in Media" by
Bishaka Datta. She addressed the
problems of gender equality and the big
gender gap in urban India. o Gender
fitness regime. o Is technology
bridging the gender gap. o Gender or
Genderless (agender). An Identity
Controversy. o Trying to inhabit the
female voice an account of literacy
experiences a paper by Jerry Pinto was
read out by Dr. (Sr.) Ananda
Amritmahal, as he was unable to attend
the session. ? Group discussions were
held on the last two days. The
following topics were dealt with: o Me
Too campaign will it affect the gender
equation. o Challenges of Social Media
on gender relations. o Gender Disparity
among the workers in the unorganized
sector. o Workplace discrimination.
Working towards collecting funds and
-

Working	towa	ards	collecting	funds	and	Working	towar	cds	collecting	funds	and
getting	all	the	necessary	permiss	sions	greeting	all	the	necessary	permis	ssions

for infrastructure development i.e. for infrastructure development. building new classrooms to meet the

building new classrooms to meet the needs of the growing student strength.	
Vie	w File
14. Whether AQAR was placed before statutory body ?	Yes
Name of Statutory Body	Meeting Date
Governing Body	30-Nov-2019
15. Whether NAAC/or any other accredited body(s) visited IQAC or interacted with it to assess the functioning ?	No
16. Whether institutional data submitted to AISHE:	Yes
Year of Submission	2019
Date of Submission	01-Feb-2019
17. Does the Institution have Management Information System ?	Yes
If yes, give a brief descripiton and a list of modules currently operational (maximum 500 words)	The existing MIS programme has been upgraded and a cloudbased ERP CCM (Centralized Management System) has been installed. It consists of the following modules: ? Academic Management System that facilitates Online Registration, Merit list generation, Online fees collection and transfer to tally. The admission online forms had to be customized as it needed to meet our requirements as autonomous college. We give a number of subject combinations and the software had to be designed to meet our needs. Change of subject can too be registered and attendance registers have been generated. ? Student Administration: Transcripts, transfer Certificates (TCs) and Leaving Certificate (LCs), Recommendations and Bonafede Certificates can be applied online and payment for these services can be made online. ? The Examination Management Module is design to meet the needs of the college. The Annual Student's Management and Result Processing Module is designed to meet the needs of the college. The Annual Student's

Management and Result Processing module also generates ATKT Results under Autonomy. This module is in place, results, marksheets and progression reports are being generated. ? Student Attendance is maintained through CCMS and it has been operational since last year. This mobile based app maintains. Attendance records, defaulters list and circulates notices and important information to students. Students fill up the feedback questionnaires on this app and a qualitative analysis of their responses is generated and sent to the IQAC for qualitative analysis.

Part B

CRITERION I – CURRICULAR ASPECTS

1.1 – Curriculum Design and Development

1.1.1 - Programmes for which syllabus revision was carried out during the Academic year

Name of Programme	Programme Code	Programme Specialization	Date of Revision		
BA	SBAEC0101	Economics	23/03/2019		
BA	SBAECO201	Economics	23/03/2019		
BA	SBAECO301	Economics	23/03/2019		
BA	BA SBAECO302		23/03/2019		
BA	SBAECO201	Economics	23/03/2019		
BA	SBAEDU101	Education	24/09/2018		
View File					

1.1.2 – Programmes/ courses focussed on employability/ entrepreneurship/ skill development during the Academic year

Programme with Code	Programme Specialization	Date of Introduction	Course with Code	Date of Introduction				
BA	HINDI - Saral Hindi classes by Hindustani Prachar Sabha	18/06/2018	SACSHC	18/06/2018				
BSC	LIFE SCIENCE - Add on Course started by UGC - Certificate course in Bioinformatics	09/08/2018	SACBF	09/08/2018				
BSC	MICROBIOLOGY -Introduction to scientific writing	12/01/2019	SACSCW	12/01/2019				
	<u>View File</u>							
I.2 – Academic Flexibility								

Programme/Course	Programme Specialization	Dates of Introduction				
BSc	MICROBIOLOGY- Introduction to scientific writing	12/01/2019				
	<u>View File</u>					
2.2 – Programmes in which Choice E llege level during the Academic yea	Based Credit System (CBCS)/Elective C	Course System implemented at the				
Name of programmes adopting CBCSProgramme SpecializationDate of implementation of CBCS/Elective Course System						
BA	History Department - in - History of Food	30/07/2018				
BA	Education Department - in - Gender Inclusivity	16/01/2019				
BA	Education Department - in - Music Theory	22/01/2019				
3 – Curriculum Enrichment	•					
3.1 – Value-added courses imparting	g transferable and life skills offered duri	ng the year				
Value Added Courses	Date of Introduction	Number of Students Enrolled				
Music Theory	16/01/2019	33				
Advance Mobile Programming	28/07/2018	36				
Certificate Course in Bioinformatics	09/08/2018	16				
Advanced Computer Skills Workshop	17/07/2018	36				
Filmmaking Workshop	23/11/2018	21				
Knowledge systems of Ancient India and the World.	03/03/2019	15				
History of Food	30/07/2018	15				
	<u>View File</u>					
3.2 – Field Projects / Internships unc	ler taken during the year					
Project/Programme Title	Programme Specialization	No. of students enrolled for Field Projects / Internships				
BA	History -Cilpa Archives Internship	2				
BA	Psychology - placement/volunteer activity	165				
BSC	Microbiology Industrial visit to CETP plant	55				
MSc	M.Sc. I (Biochemistry) Two days in Tata Pathology Laboratory One and a half week in	5				

	Invochem La	boratories	
MSC	M.Sc. II (E Two month Diagnostics Tata Patholog One and a ha Invochem La	Two weeks in Ty Laboratory alf week in	3
MSc	MSc II (Li Internship Sch		9
	View	<u>r File</u>	
1.4 – Feedback System			
1.4.1 – Whether structured feedback re	eceived from all the	stakeholders.	
Students		Yes	
Teachers		Yes	
Employers		No	
Alumni		Yes	
Parents		No	

1.4.2 – How the feedback obtained is being analyzed and utilized for overall development of the institution? (maximum 500 words)

Feedback Obtained

Student Feedback: To obtain the feedback we switched from a computer-based system to an online phone-based app. The entry point feedback was processed and a qualitative analysis prepared. This helped the teachers to know the composition of their class, their students parental and school background, medium of instruction, and their interest and awareness of the goals of higher education. Since average to poor communication skills could be identified, teachers could take recourse to serve several methods to improve language competence. The TY exit form requires students to rate their academic, extracurricular activities, the infrastructure of the college and learning resources available. On the whole the response was positive though some areas, such as, cleanliness of the canteen and their experience while interacting with the office got some negative responses. Those responses have been brought to the attention of the canteen committee and the office staff. A feedback of what steps have been taken to improve, will be obtained. None of the responders approached the Redressal Cell with a complaint. On the academic front, a large number of students had made class presentations and participated activity in interactive sessions. The TAQ (Teachers Assessment Questionnaire) was made compulsory this year. All students had to fill the questionnaire on an online app was administered in the classroom. They had to access the performance of their teachers in the interest of the student, in the subject. Their responses will help in introducing improvements to enhance the learning process. ALUMNI This year in order to get a feedback from our alumni, The Sophia College Ex-Students Association (SCESA) along with IQAC designed a feedback questionnaire which was sent to the email addresses of the past students. Though many email IDs were no longer valid, we got a fairly good response. The majority of the alumni responses felt that the teaching methods helped them to understand the subject - All had a good time in college. Interestingly 75 had been employed and 30 were self-employed. Only 5.61 were homemakers. this information broke the myth that most of our girls get married and donot go for further information or employment. A large number (92) of the respondents have gone on for higher education. This feedback made us realize that unless questionnaires

go out to students it is difficult to get details of their progress both academically and professionally. We intend to concentrate on all new graduates not only members of the association, and trace their progresses more effectively. This feedback will help teachers to concentrate on developing professional skills. Employees and parents - we were not able to get a written feedback. Efforts will be made especially from parents. On open day parents do give a verbal feedback. We need to get them to answer a short questionnaire. This will be useful to identify and deal with areas that need to be looked into.

CRITERION II – TEACHING- LEARNING AND EVALUATION

2.1 – Student Enrolment and Profile

2.1.1 - Demand Ratio during the year

Name of the Programme	Programme Specialization	Number of seats available	Number of Application received	Students Enrolled	
BA	FYBA	530	549	480	
BA	SYBA	480	412	412	
BA	TYBA	360	297	297	
BSc	FYBSC	138	160	120	
BSc	SYBSC	120	108	108	
BSc	TYBSC	120	109	109	
MSc	MSC Part I	35	50	35	
MSc	MSC Part II	35	35	35	
BA (Journalism)	FYBMM	72	65	60	
BA (Journalism)	SYBMM	72	64	64	
<u>View File</u>					

2.2 – Catering to Student Diversity

2.2.1 - Student - Full time teacher ratio (current year data)

	Year	Number of	Number of	Number of	Number of	Number of
		students enrolled	students enrolled	fulltime teachers	fulltime teachers	teachers
		in the institution	in the institution	available in the	available in the	teaching both UG
		(UG)	(PG)	institution	institution	and PG courses
				teaching only UG	teaching only PG	
				courses	courses	
1	2018	1836	70	42	9	51

2.3 – Teaching - Learning Process

2.3.1 – Percentage of teachers using ICT for effective teaching with Learning Management Systems (LMS), Elearning resources etc. (current year data)

Number of Teachers on Roll	Number of teachers using ICT (LMS, e- Resources)	ICT Tools and resources available	Number of ICT enabled Classrooms	Numberof smart classrooms	E-resources and techniques used
57	35	Nill	20	0	Nill
View File of ICT Tools and resources					
View File of E-resources and techniques used					

2.3.2 - Students mentoring system available in the institution? Give details. (maximum 500 words)

The response to the earlier programme, on mentoring students who had failed in the examinations, was not very positive. This year academic mentoring was approached through different ways. The sessions concentrated on eliciting concepts improving the performance in examinations and guiding them how to study. Peer teachers were either students from a senior class, who excelled in the subject or even ex-students. Biochemistry - Third year and post graduate students comprise a small group, hence teachers concentrated on career counselling and mentored students when required. The students of BMM Department were divided into Academic 'Study Groups', consisting of four and five students. The team leader of each group was helped by a teacher who monitored and records the proceedings. The group also extended help to students who came from out of the city, to adjust to the programme, the college and Mumbai city. All the students of the Chemistry department have a contact who follows up their academic progress and helps in guiding them when problems arise. The essentials and fundamentals of economics were explained through a bridge course. Personal attention on a one to one basis. Peer teaching helps students prepare for the ATKT Examinations. E-Mentoring kept teachers in touch with students and helped them solve their academic problems. The English Department used several methods for academic mentoring. Remedial classes for those who had failed in the examinations, the formation of contact groups for students specializing in the subject, tutorial groups for first year students for both communication skills and English literature. Contact groups provide a space outside the workings of the daily lectures and help students to find solutions to any challenges they face in the third year. A member of the department is assigned to each group. The History department teachers held remedial classes for all FYBA SYBA students. Life Science PG students were guided in completing their research projects with one teacher taking charge of two students. Peer teaching was encouraged. The Mathematics Statistics department conducted remedial sessions for the current and ATKT students to explain difficult concepts. Periodic worksheets helped to enhance their conceptual knowledge. Peer mentors from the TYBA helped one or two students of all the classes to understand concepts and practice exercises. Records were maintained. All Psychology Single Major TYBA students are given one-toone guidance for the Practical component. The Sociology department held Learning Enhancement Tutorials and special sessions conducted on Saturdays to teach quantitative data analysis and Qualitative Research report writing. Students were encouraged to work on Google drive where peer reviewing was involved.

Number of students enrolled in the institution	Number of fulltime teachers	Mentor : Mentee Ratio
1906	81	1:24

2.4 – Teacher Profile and Quality

2.4.1 - Number of full time teachers appointed during the year

No. of sanctioned positions	No. of filled positions	Vacant positions	Positions filled during the current year	No. of faculty with Ph.D
51	41	10	0	26

2.4.2 – Honours and recognition received by teachers (received awards, recognition, fellowships at State, National, International level from Government, recognised bodies during the year)

Year of Award Name of full time teachers receiving awards from state level, national level, international level		Designation	Name of the award, fellowship, received from Government or recognized bodies		
Nill	NIL	Nill	NIL		
No file uploaded.					

2.5 – Evaluation Process and Reforms

2.5.1 – Number of days from the date of semester-end/ year- end examination till the declaration of results during the year

Programme Name	Programme Code	Semester/ year	Last date of the last semester-end/ year- end examination	Date of declaration of results of semester- end/ year- end examination
BA	SBA	Semester 1 -	08/12/2018	10/01/2019

			2018		
	BA	SBA	Semester 2 - 2019	24/04/2019	24/04/2019
	BA	SBA	Semester 3 - 2018	25/10/2018	18/12/2018
	BA	SBA	Semester 4 - 2019	03/04/2019	25/04/2019
	BA	SBA	Semester 5 - 2018	26/10/2018	20/12/2018
	BA	SBA	Semester 6 - 2019	03/04/2019	25/04/2019
<u>View File</u>					

2.5.2 – Average percentage of Student complaints/grievances about evaluation against total number appeared in the examinations during the year

Number of complaints or grievances about evaluation	Total number of students appeared in the examination	Percentage	
488	3646	13.38	

2.6 – Student Performance and Learning Outcomes

2.6.1 – Program outcomes, program specific outcomes and course outcomes for all programs offered by the institution are stated and displayed in website of the institution (to provide the weblink)

https://sophiacollegemumbai.com/Degree%20College1.aspx?pid=12&cid=53

2.6.2 – Pass percentage of students

Programme Code	Programme Name	Programme Specialization	Number of students appeared in the final year examination	Number of students passed in final year examination	Pass Percentage	
SBA	BA	Bachelor of Arts	289	205	70.93	
SBS	BSC	Bachelor of Science	73	55	75.33	
SBMM	BA (Journalism)	Bachelor of Mass Media	65	51	78.46	
SBT	BSC	Bachelor of Information Technology	43	37	86.5	
SMS	MSc	Master of Science	28	27	96.3	
	<u>View File</u>					

2.7 – Student Satisfaction Survey

2.7.1 – Student Satisfaction Survey (SSS) on overall institutional performance (Institution may design the questionnaire) (results and details be provided as weblink)

https://docs.google.com/document/d/li-E6rz35tu6Kx2yBkGbBrm8uUwbnTUBz/edit

CRITERION III – RESEARCH, INNOVATIONS AND EXTENSION

		No		
		No file uploaded	•	
.2 – Teachers award	ed National/Internation	al fellowship for advance	ed studies/ research	during the year
Туре	Name of the teacher awarded the fellowship	Name of the award	Date of award	Awarding agency
Nill	NIL	NIL	Nill	NIL
		No file uploaded.	•	•
– Resource Mobili	zation for Research			
.1 – Research funds	sanctioned and receive	ed from various agencie	s, industry and other	organisations
ature of the Project	Duration	Name of the funding agency	Total grant sanctioned	Amount received during the year
Major Projects	1095	Department of Biotechnology	4237100	770634
Major Projects	1095	DBT Star College Scheme	4700000	621301
Major Projects	710	ICSSR	800000	560360
Minor Projects	365	University of Mumbai	41600	41600
Any Other (Specify)	365	Shri Dhandevi Mahendra Scholarship	60000	60000
Any Other (Specify)	365	Lobo Dubey Research Scholarship	20000	20000
Any Other (Specify)	365	Lobo Dubey Research Scholarship	20000	20000
International Projects	365	University of California San Diego, CHEH - EMERGE	345210	317190
Any Other (Specify)	1	Bank of Baroda	20000	20000
Major Projects	15	UGC	50000	47500
		<u>View File</u>		
.2 – Number of ongo	ing research projects p	per teacher funded by go	overnment and non-g	overnment agencies

3.3 – Innovation Ecosystem

3.3.1 - Workshops/Seminars Conducted on Intellectual Property Rights (IPR) and Industry-Academia Innovative

Title of workshop	/seminar		Name of	the Dept.			Da	ite	
NIL			N	1IL			N	ill	
			No file	uploaded	l.				
.3.2 – Awards for Inno	vation won by I	nstitutio	n/Teachers	/Research s	cholars	/Students	during th	e year	
Title of the innovation	Name of Awa	ardee	Awarding	g Agency	Dat	e of awar	d	Category	
NIL	NIL		N	1IL		Nill		NIL	
			No file	uploaded					
.3.3 – No. of Incubatio	n centre create	d, start-	ups incubat	ed on camp	us durii	ng the yea	ar		
Incubation Center	Name	Spon	sered By	Name of Start-u		Nature o		Date of Commencemer	
NIL	NIL		NIL	NI	L	N	NIL N		
			No file	uploaded					
4 – Research Public	ations and A	wards							
.4.1 – Ph. Ds awarded	during the yea	r							
Name	of the Departme	ent			Nun	nber of Ph	D's Awar	ded	
App	lied Biolog	ах					1		
.4.2 – Research Public	cations in the Jo	ournals	notified on l	JGC websit	e during	the year			
Туре	D	epartm	ent	Number of Publication		cation	Average	e Impact Factor (any)	
National	Li	fe Sci	ences	1				0	
Internationa	l Li:	ife Sciences			2			0	
Internationa	1 (Chemis	stry		2			0	
National	Mi	Microbiology			2			7.95	
Internationa	l Mi	crobi	ology		1			3.12	
National	P	sycho	logy		1			0	
National	P	hilos	ophy		1			0	
			No file	uploaded					
.4.3 – Books and Chap roceedings per Teache			s / Books pu	iblished, and	d paper	s in Natior	nal/Interna	ational Conferen	
	Department				N	umber of	Publicatio	n	
Life Sc	ience (Nat:	ional))				1		
			No file	uploaded					
.4.4 – Patents publishe	ed/awarded dur	ing the	year						
Patent Details	Pa	atent sta	atus	Pater	nt Numb	ber	Da	te of Award	
NIL		Nil	1		Nill			Nill	
			No file	uploaded					
.4.5 – Bibliometrics of eb of Science or Publ				ademic year	based	on averag	ge citation	index in Scopus	

Paper	Autho	or		public	cation		affiliation mention the public	ed in	citations excluding self citation	
NIL	NI	L	NIL	N	ill	Nill	Ni	11	Nill	
				No file	uploade	d.				
3.4.6 – h-Index of	f the Instit	utional	Publications	during the	year. (base	ed on Scopus/	Web of so	cience)	
Title of the Paper	Name Autho		public		r of ation	h-index	Numbe citatio excluding citatio	ns g self	Institutional affiliation as mentioned in the publication	
NIL	NI	L	NIL	N	ill	Nill	Ni	11	Nill	
				No file	uploade	d.				
3.4.7 – Faculty pa	articipatio	n in Se	minars/Confe	erences and	l Symposia	during the ye	ar			
Number of Fac	ulty	Inter	national	Natio	onal	State	Э		Local	
Attended/S nars/Worksh			4		19	9 37				
Presente papers	ed		3		9	C)		0	
Resourc persons	e		0		4	2			0	
				No file	uploade	d.				
3.5 – Consultan	су									
3.5.1 – Revenue	generated	d from	Consultancy	during the y	/ear					
Name of the Co departm	•	1 (Name of cons project	•		ing/Sponsoring Agency	-		e generated t in rupees)	
NI	L		NIL	I		NIL			Nill	
				No file	uploade	d.				
3.5.2 – Revenue	generated	d from	Corporate Tra	aining by th	e institutio	n during the ye	ear			
Name of the Consultan(s department	;)		of the ramme	Agency s trair	-	Revenue ge (amount in		Num	ber of trainees	
NIL			NIL	N	11L	Ni	11		Nill	
				No file	uploade	d.				
3.6 – Extension	Activitie	s								
3.6.1 – Number o Non- Government										
Title of the a	ctivities		rganising unit collaborating		partici	er of teachers pated in such activities		articipa	of students ated in such tivities	
Voluntee General A Awareness a Byculla	nimal t Local		Life Sc: Chemist partment ith Colleg and BM(ry - Along ge NSS		1			32	
WWF Cre	ating		Chemis	try		1			34	

awareness abo environment at schools.		s	tment tuden luntee						
Placement/volum Activity	teer	S	chool	s in the		1			160
				<u>Viev</u>	<u>v File</u>				
3.6.2 – Awards and re during the year	cognitio	on receive	ed for ex	tension act	ivities from	Governr	nent and	other r	ecognized bodies
Name of the activ	vity	Awar	d/Reco	gnition	Award	ding Bod	ies	Nu	mber of students Benefited
Maha Walkati	hon		Commun	nity Award	PWD, Global a	MMYD, and CR			200
				View	<u>v File</u>				
3.6.3 – Students partic Organisations and prog	•					-			
Name of the scheme	- 3-	nising uni /collabora agency	-	Name of t	he activity	particip	er of teach bated in s activites		Number of students participated in such activites
Mumbai Pride Parade Event		Studer sial Ref nitiati	Eorm	Poster Compet	Making		2		5
Ek Prithvi		WWF		Tea diffe subjec various chil	ts to school		2		32
Talking about menstruation		NGO Red New Gi		Red new G	is the Freen		1		100
Swachh Bharat Area Project	:	NSS		Swachł introd sess			2		47
				<u>Viev</u>	<u>v File</u>				
3.7 – Collaborations								-	
3.7.1 – Number of Col								ange d	
Nature of activit	У	F	Participa		Source of f		support		Duration Nill
NIL			NII		uploaded	NIL			11777
3.7.2 – Linkages with acilities etc. during the		ons/indus	tries for				project w	/ork, sh	naring of research
Nature of linkage	Title c linka		par inst inc /rese with	e of the tnering itution/ dustry earch lab contact etails	Duration	From	Duratio	on To	Participant

Interns	_	ytical İstry	ACG Associated Capsules Pvt Ltd.	24/10/2018	24/1	1/2018	Ms. Jennifer Fernandes and Ms. Harita Menon
Interns	-	ytical İstry	Rashtriya Chemical and Fertilizers Ltd.	16/10/2018	15/1	1/2018	Ms. Dhanashree Jadhav and Ms. Kirti Patil
Interns		ytical İstry	IPCA Laboratories	15/10/2018	15/1	1/2018	Ms. Raveena Perrira
Interns		ytical istry	Haffkine Laboratories	22/10/2018	24/1	1/2018	Ms. Shilpa Perreira
			<u>View</u>	<u>/File</u>			
3.7.3 – MoUs houses etc. du	-	titutions o	f national, internatio	onal importance, oth	ner institut	tions, indu	ustries, corporate
Orgar	iisation	Date	of MoU signed	Purpose/Activ	ities	stud	Number of ents/teachers ated under MoUs

University of Sacred Heart Tokyo	25/01/2019	 Short term faculty or student exchange. 2. Joint conferences and educational visits. Research Activities. 4. Community service activities. 5. Other common areas of educational 	Nill
		of educational cooperation.	
	-	-	Sacred Heart Tokyo Sacred Heart Tokyo faculty or student exchange. 2. Joint conferences and educational visits. 3. Research Activities. 4. Community service activities. 5. Other common areas of educational

<u>View File</u>

CRITERION IV – INFRASTRUCTURE AND LEARNING RESOURCES

Laboratories

Seminar Halls

Classrooms with LCD facilities

Seminar halls with ICT facilities

4.1 – Physical Facilities

4.1.1 – Budget allocation, excluding salary for infrastructure augmentation during the year

	Budget allocated for infrastructure augmentation	Budget utilized for infrastructure development
	1885000	1882053
4.1.2	2 – Details of augmentation in infrastructure facilities d	uring the year
	Facilities	Existing or Newly Added
	Facilities Campus Area	Existing or Newly Added Existing

Existing

Existing

Existing

Existing

	Video	Cor	tre				Fort of	ting		
Value o	f the equ			haged				ting		
	r the equ the year						LX1S	CTHY		
purchased	of impo d (Greate ing the c	er th	nan 1-0]				Exis	ting		
				View	v File					
.2 – Library as	a Learning	Res	ource							
4.2.1 – Library is a				y Managem	ent Syste	m (ILMS)}				
Name of the softwar	-	Natu	re of autom or patial	· ·		Version		Year of	autom	nation
SLIM21-L Management S	-		Partia	ally		3.6.0			2000	
1.2.2 – Library Se	ervices									
Library Service Type		Existi	ng		Newly A	dded		Tc	otal	
Text Books	62044	Ŀ	272761	L 4	139	311988		62483	5	584749
Reference Books	62044	Ł	272761	L 4	139	311988		62483	5	584749
e-Books	35000	0	6950	35	0000	5900		700000		12850
e- Journals	11000)	6950	11	L000	5900		22000		12850
Journals	96		123651	L 1	L38	151089		234	2	274740
Digital Database	0		0		0	0		0		0
CD & Video	1083		16904	9	555	1130		10638		18034
Library Automation	3		62757		3	63335		6	1	26092
Weeding (hard & soft)	0		0		0	0		0		0
				View	v File					
I.2.3 – E-content iraduate) SWAYA ₋earning Manage	AM other MC	DOCs	platform N			•			•	
Name of the T	Feacher	N	ame of the	Module		on which mod developed	dule	Date of c	launch ontent	ing e-
NIL		N	ГL		NIL			Nill		
				No file	upload	ed.			·	
.3 – IT Infrastru	cture									
I.3.1 – Technolog	y Upgradat	ion (o	verall)							
Type Tota	I Co Com	outor	Internet	Browsing	Compute	r Office	Depar	tme Avail		Others

mputer	s Lab		centers	Centers		nts	Bandwidt h (MBPS/ GBPS)	
Existin 224 g	7	184	7	1	18	12	0	244
Added 0	0	31	0	0	0	0	0	0
Total 224	7	215	7	1	18	12	0	244
4.3.2 – Bandwidth av	vailable of	internet connec	tion in the li	nstitution (L	eased line)			
			10 MBE	PS/ GBPS				
4.3.3 - Facility for e-	content							
Name of the	e-content o	development fac	cility	Provide t		e videos a cording fac	nd media ce ility	ntre and
	NI	L				NIL		
4.4 – Maintenance 4.4.1 – Expenditure	•			acilities and	l academic	support fac	cilities, exclud	ding salarv
component, during th							,	
Assigned Budge academic facili		Expenditure incommaintenance of facilities	academic	-	ed budget o cal facilities		penditure ind intenance of facilites	physical
33481		1976	50	2	2015766		19827	56
infrastructure Laborator chemistry accommodate ak UG labs - physical lab, Suman Tulsiani of a colle information ce library of	and util e has a e needed y The nu y lab, e bout 40 2 wet 1 2 PG la i Staff ection o entre an ifers: Op Gymnasi ege stud can be l courts	lization of systematic d for Curric umber of lai etc): The de students in labs, a bala abs - 1 wet Research la of over 70,0 nd also prov pen Public um The gymk dents to pla played. A is s on the can	physical approach ular and boratori apartment one ses ance room lab (pre ab. 2. Li 000 books vides mat Access C chana off ay indoo badminto	, academ towards Extracu es (UG, 2 has one sion. The n (now us eviously brary The s. It mee cerial and atalogue fers oppo r and our n court, e Gymnasi	tic and s providi urricular PG, categ spaciou te Depart sed as an balance te Sophia ts most d service Photocop ortunitie tdoor gan volleyba	support ing acce activi gory-wis us UG la ment of alytica room) a Colleg demands es to a py Count es to bo mes. Car all, thr the late	facilitie ss to the ties. 1. se physica b which c Chemistr l lab) an nd 1 dry e Library of a mod ssist stu cer Refere th Junior com, chess cowball, t	s. The Science al, an y has 3 d 1 lab and boasts ern dy. The ence and s and cennis

purchase Textbooks, Reference materials, study materials/notes, stationery from the bookshop. 7. Photocopy Counter Photocopy Counters are provided for all students and staff. They are located in the College Library, Sophia Andersson Annexe and near the central lawn. 8. Sophia Centre for Womens Studies and Development The Centre was launched in 2001 has proven to be a stimulating and engaging centre with multidisciplinary activities happening throughout the year. The centre is rooted firmly in the principles of academics, advocacy and action. 9. J. N. Heredia Centre for Counselling The Counselling Centre provides free counselling services to all students to promote their holistic well-being and aid development into the best academic and social versions of themselves. Individual therapy sessions are voluntary. 10. Hostel Sophia College offers efficient, well-managed and clean hostel accommodation to almost 105 out-oftown students. It is truly a home away from home, where each student receives personal attention and is encouraged not only to develop her academic and extracurricular skills.

https://sophiacollegemumbai.com/facilities_new.aspx

CRITERION V – STUDENT SUPPORT AND PROGRESSION

5.1 – Student Support

5.1.1 – Scholarships and Financial Support

•			
	Name/Title of the scheme	Number of students	Amount in Rupees
Financial Support from institution	Student Aid Fund (SAF)	12	53250
Financial Support from Other Sources			
a) National	Suman Ramesh Tulsiani Charitable Trust (Private)	15	118000
b)International	NIL	Nill	Nill
	View	<u>File</u>	

5.1.2 – Number of capability enhancement and development schemes such as Soft skill development, Remedial coaching, Language lab, Bridge courses, Yoga, Meditation, Personal Counselling and Mentoring etc.,

Name of the capability enhancement scheme	Date of implemetation	Number of students enrolled	Agencies involved
Yoga	21/06/2018	350	Sophia College Gymkhana
Personal Counselling	01/07/2018	160	J.N. Heredia Centre for Counselling - Personal Counselling
Personal Counselling	20/12/2018	20	J.N. Heredia Centre for Counselling - Self Enhancement Workshop
Personal Counselling	29/10/2018	8	J.N. Heredia Centre for Counselling - Goal setting, time management stress

					nanager		
Persona Counselli	-	01/11/2018	8	я	Ce Cou	N. Heredia ntre for nselling – g self estee	
Persona Counselli		22/10/2018	70		J.N. Heredia Centre for Counselling - Gro bonding session		
Remedial co	aching	16/07/2018	190	History Departmen		History partment	
Remedial co	aching	15/07/2018	15			ns and Stats partment	
Remedial co	aching	02/07/2018	192			English	
Remedial co	aching	16/07/2018	55			BMM	
	<u> </u>	View	v File	I			
stitution during the	e year	e for competitive ex			_	-	
Year	Name of the scheme	Number of benefited students for competitive examination	Number of benefited students by career counseling activities	Numbe students have pas the comp.	s who sedin	Number of studentsp place	
Nill	NIL	0	0	0)	0	
Nill	NIL		0 uploaded.	0)	0	
1.4 – Institutional		No file	uploaded.				
1.4 – Institutional rassment and rag	mechanism for tra	No file nsparency, timely re the year	uploaded.	grievances,	, Preven	tion of sexual ays for grievance	
1.4 – Institutional rassment and rag	mechanism for tra	No file nsparency, timely re the year	uploaded.	grievances,	, Preven	tion of sexual ays for grievance	
1.4 – Institutional rassment and rag	mechanism for tra iging cases during ices received 0	No file nsparency, timely re the year	uploaded. edressal of student ances redressed	grievances,	, Preven	tion of sexual ays for grievance essal	
1.4 – Institutional rassment and rag Total grievan 2 – Student Prog	mechanism for tra iging cases during ices received 0	No file nsparency, timely re the year Number of grieva	uploaded. edressal of student ances redressed	grievances,	, Preven	tion of sexual ays for grievance essal	
1.4 – Institutional rassment and rag Total grievan 2 – Student Prog	mechanism for tra Iging cases during Inces received 0 gression	No file nsparency, timely re the year Number of grieva	uploaded. edressal of student ances redressed	grievances,	, Preven ber of da redre	tion of sexual ays for grievance essal	
1.4 – Institutional rassment and rag Total grievan 2 – Student Prog	mechanism for tra iging cases during ices received 0 gression ampus placement	No file nsparency, timely re the year Number of grieva	uploaded. edressal of student ances redressed	grievances, Avg. num	, Preven ber of da redre	tion of sexual ays for grievance ssal 0 Number of	
1.4 – Institutional rassment and rag Total grievan 2 – Student Prog 2.1 – Details of ca Nameof organizations	mechanism for tra liging cases during aces received 0 gression ampus placement On campus Number of students	No file nsparency, timely re the year Number of grieva during the year Number of	uploaded. edressal of student ances redressed 0 Nameof organizations	grievances, Avg. num Off cam Numbe studer	prevention ber of da redre	tion of sexual ays for grievance essal 0	
1.4 – Institutional rassment and rag Total grievan 2 – Student Prog 2.1 – Details of ca Nameof organizations visited J.P.	mechanism for tra Iging cases during aces received 0 gression ampus placement On campus Number of students participated	No file nsparency, timely rethe year Number of grieva during the year Number of stduents placed 4	uploaded. edressal of student ances redressed 0 Nameof organizations visited Johnson and Johnson,	grievances, Avg. num Off cam Numbe studer participa	prevention ber of da redre	tion of sexual ays for grievance essal 0 Number of stduents place	
1.4 – Institutional rassment and rag Total grievan 2 – Student Prog 2.1 – Details of ca Nameof organizations visited J.P. Morgan	mechanism for tra Iging cases during aces received 0 gression ampus placement On campus Number of students participated 30	No file nsparency, timely rethe year Number of grieva during the year Number of stduents placed 4	uploaded. edressal of student ances redressed 0 Nameof organizations visited Johnson and Johnson, Mumbai	grievances, Avg. num Off cam Numbe studer participa	prevention ber of da redre	tion of sexual ays for grievance essal 0 Number of stduents place	
1.4 – Institutional rassment and rag Total grievan 2 – Student Prog 2.1 – Details of ca Nameof organizations visited J.P. Morgan	mechanism for tra Iging cases during aces received 0 gression ampus placement On campus Number of students participated 30	No file nsparency, timely rethe year Number of grieva during the year Number of stduents placed 4 Viev	uploaded. edressal of student ances redressed 0 Nameof organizations visited Johnson and Johnson, Mumbai	grievances, Avg. num Off cam Numbe studer participa	, Preven ber of da redre	tion of sexual ays for grievance essal 0 Number of stduents place	

				Number of	students selected/ of	qualifying
	NET 2					
			<u>View File</u>			
2.4 – Sports a	and cultural activiti	es / competitions	organised at th	e institution	level during the year	ar
	Activity		Level		Number of P	articipants
Ka	leidoscope	Ir	ter-collegi	ate	20	00
М	INSOPHICAL		National		15	50
S	ports Day		Local		50	00
Dodg	e Ball Event		Local		13	32
organize	Department		Local		6	0
1	afting		View File			
	Participation and		<u>VIEW FIIE</u>			
Year	Name of the award/medal	National/ Internaional	Number of awards for Sports	Number awards f Cultura	or number	Name of the student
2018	All India Chess Comp etition	National	1	Nill	L A16029	Grishma Ashar
2018	India Chess Comp	National National	1	Nil: Nil:		
	India Chess Comp etition All India Football C				L A17363	Ashar
2018	India Chess Comp etition All India Football C ompetition All India Basketball Competitio	National	1	Nil	L A17363	Ashar Anoushka Thakkar Vishakha

helping the college to organize and a lot of duties to its member, who comprise of all elected club secretaries and class representatives. The CUC elects its Treasurer and General Secretary at the first meeting held at the beginning of the academic year. They hold briefing session before any event where their cooperation is needed, e.g. Orientation programme, Convocation Day, College Day. They form the contingent that welcome dignitaries to the college, e.g. during the installation of the Godrej Solar Panels, the visit of the delegates from Rome, that had come to promote higher studies in their country, the visit of Sadhguru through the youth and truth initiatives and during college festivals. They also brief students through the class representatives, regarding club interviews, important events and other announcements. Meeting are held regularly, the first important one not only the election of the Treasurer and General Secretary, but also to road their constitution and familiarize the members the members with the rules they will have to abide by. The constitution also spells out the Composition and objectives of the CUC, the role of SBP, rules for election, formation of the Core Committee, rules pertaining to class representation and the formation of PRISM, the cultural body of the college. At this meeting a suggestion box was installed inviting a feedback on canteen maintenance and menu. The suggestions made are discussed at the next meeting. Meetings are held to discuss preparations for College Day where the theme date and rules regarding song time limits, theatrical sets etc are announced. rehearsals for College Day are conducted after auditions. They also invite articles for the College Magazine from all classes and divisions. Sports Day timings and schedules are circulated to all classes through the class representatives to ensure better participation. Preparation for the Convocation includes briefing members on the duties allotted to them and instructions for class photographs are discussed with the graduating class of students. Two workshops were held during the academic year, one on Financial Planning and Investment and the other on C.V. building and resume writing. The CUC played an important role in reviving the placement cell. A team of six members were formed to help organize workshops and events based on career guidance. Placement drives were also held were also held with the following companies: Teach for India, J.P. Morgan and Chase, D.E. Shaw and Viacom 18. They installed feminine hygiene bins. SBP and Cultural Secretaries are members of the College Development Council (CDC), the IQAC and Canteen Committee. The Placement Cell has 3 student members. The SBP was also part of the Grievance Redressal/Sexual Harassment/ Anti Ragging Committee. She was a member of the Academic Audit Committee. The Cultural Secretary was part of Extra-Curricular Activities Committee.

5.4 – Alumni Engagement

5.4.1 – Whether the institution has registered Alumni Association?

Yes

SOPHIA COLLEGE (AUTONOMOUS) EX-STUDENTS/ EX-STAFF ASSOCIATION (SCESA) SCESA was established in 1945. It has centres in Pune, Goa and Bengaluru. Vision Statement: SCESA will be an empowering haven for women, will help women network and bond together for a common good, will be an anchor for women working and supporting each other, will grow and expand in activity-based fellowship. SCESA Activities encompass: Remedial classes for the underprivileged, development skills for school/college dropouts, fund-raising for the mentally challenged and poverty- stricken, career guidance seminars for students. In collaboration with SHARE (an NGO run by an ex-student), rainwater harvesting, sanitation and educational projects are carried out in the villages of Maharashtra. An important collaboration with the CUC of the college is Career Connections.

5.4.2 – No. of registered Alumni:

5.4.3 – Alumni contribution during the year (in Rupees) :

100000

5.4.4 - Meetings/activities organized by Alumni Association :

 Managing Committee Meeting is held once every month. 2. Annual General Meeting (A.G.M.) is held once a year to share with the General body the events of the year. 3. Tea with C.U.C. is held once a year to collaborate with the students and help them with the ongoing program.

CRITERION VI – GOVERNANCE, LEADERSHIP AND MANAGEMENT

6.1 – Institutional Vision and Leadership

6.1.1 – Mention two practices of decentralization and participative management during the last year (maximum 500 words)

To encourage decentralisation and participative management, as per the guidelines of autonomy granted to college on 18th July, 2018 the following committees are formulated: Statutory bodies those were placed in action include Governing Body, Academic Council, Board of Studies, College Development Committee and Finance Committee In addition, the following non-Statutory committees were revised and they continue to operate in college in order to fulfil the goals of autonomy > Planning and Evaluation Committee > Grievance Redressal Committee > Academic Audit Committee > Extra Curricular Committee Representatives of students were also included into IQAC and CDC Committee. > Curriculum Revision: Reviewed existing courses/programs, and restructured and redesigned and prescribeed our own courses/programs of study and syllabi. All the departments undertook a revision of their syllabi step by step remaining faithful to the rigours of each discipline, factoring in new developments responding to the needs and profile of our student body. It has been an exciting process, and with autonomy, we hope to revitalise our teachinglearning processes over the next ten years. While we have our own Boards of Studies, a number of our teaching faculty are on the Boards of Studies of other autonomous colleges and of the University of Mumbai. This also keeps us aware of new directions and changes being followed in our subjects, while allowing us to contribute creatively and realistically to the development of each discipline. > MIS format was updated to accommodate additional data and make it more easily accessible, and cloud storage was introduced. Students could apply for revaluation / re-external / verification / photo copy. The existing MIS programme has been upgraded and a cloud-based ERP CCM (Centralized Management System) has been installed It consists of the following modules: ? Academic Management System that facilitates Online Registration, Merit list generation, Online fees collection and transfer to Tally. The admission online forms had to be customized as it needed to meet our requirements as autonomous college. We give a number of subject combinations and the software had to be designed to meet our needs. Change of subject can too be registered and attendance registers have been generated. ? Student Administration: Transcripts, transfer Certificates (TCs) and Leaving Certificate (LCs), Recommendations and Bonafide Certificates can be applied for online and payment for these services can be made online. ? The Examination Management Module is design to meet the needs of the college. The Annual Student's Management and Result Processing Module is designed to meet the needs of the college. The Annual Student's Management and Result Processing module also generates ATKT Results under Autonomy. This module is in place, results, marksheets and progression reports are being generated. ? Student Attendance is maintained through Campusby, and it has been operational since last year. This mobile based app maintains. Attendance records, defaulters list and circulates notices and important information to

students. Students fill up the feedback questionnaires on this app and a qualitative analysis of their responses is generated and sent to the IQAC for qualitative analysis.

6.1.2 – Does the institution have a Management Information System (MIS)?

Yes

6.2 – Strategy Development and Deployment

6.2.1 – Quality improvement strategies adopted by the institution for each of the following (with in 100 words each):

Strategy Type	Details
Examination and Evaluation	? Examination and Evaluation - the schedules for both examination, Internal Assessment (IA) and Semester End Examination (SEE) were discussed and finalized at the commencement of the Academic year. Moderation was introduced for all papers irrespective of the number of students. The answer keys were prepared and given in hard and soft copy when the teachers took the answer sheets for assessment. The whole system of sending letter of invitation and remuneration to external examiners was organized. Reassessment of papers was given only to external examiners. Class participation as part of the internal assessment as one of the new methods of evaluation adopted.
Curriculum Development	<pre>? Curriculum Development - All the departments undertook a revision of their syllabi. While planning changes, it was necessary to keep in mind that we had already completed nearly two months of teaching with the old syllabus. In some cases it was possible to implement the changes immediately, and across all the years. In others, where texts had already been purchased, it was necessary to introduce the changes in phased manner, so as to ensure a smooth transition to the new syllabus over a period of time. In all cases, we sought to remain faithful to the rigours of each discipline, factoring in new developments, while ensuring that we respond to the needs and profile of our student body. It has been an exciting process, and with autonomy, we hope to revitalise our teaching-learning processes over the next ten years. While we have our own Boards of Studies, a number of our teaching faculty are on the Boards of Studies of other autonomous colleges and of the University of Mumbai. This also keeps us aware of new directions</pre>

	and changes being followed in our subjects, while allowing us to contribute creatively and realistically to the development of each discipline.
Teaching and Learning	<pre>? Teaching and Learning - Over and above the regular use of ICT, film screening, fields visits, student presentations, quizzes, crosswords and class discussions, other innovative methods are tried to make the teaching- learning process more meaningful. Strategies that go beyond the curriculum and classroom experience include individual and paired mobile learning, library sessions, taking students to attend seminars, in other colleges, yoga workshop and sessions, placement and volunteer work with NGO's, the BMM Enrichment programme, the book club, the film society, and sessions on software applications, e- learning and flipped classrooms. The EXAP and EXSP Programmes also provide a platform for an extended educational experience.</pre>
Research and Development	? Research and Development - There are Four research scholarships to encourage staff research. The department Biotechnology, DBT Star College Scheme, ICSSR, and University of California San Diego, CHEHEMERGE funded major Research Project was financed by the University of Mumbai. A Research committee encourages staff to undertake research by providing information and sharing experiences. Excellence in Arts and Excellence in Science Programmes (EXAP EXSP) have a research component activity in which students who have qualified for the programmes choose and present topics. A workshop in research methodology was conducted for them. Records of EXAP EXSP are maintained by the library. Post-Graduate and Under-Graduate Students present research papers at conferences.
Library, ICT and Physical Infrastructure / Instrumentation	<pre>? Library, ICT and Physical Infrastructure / Instrumentation - Library activities encourage the reading habit, for e.g. the College Library Award, the Book Review Competition, the Book Reading Sessions and the Annual Book Sale and Exhibition. The number of computers, printers, LCD's installed in classrooms and wi-fi accessibility, have been</pre>

	<pre>the digital age. The cloud-based MIS Programme and the mobile based app, help to carry out all the activities of examination, evaluation, attendance, sending of notices and other administrative needs. The infrastructure includes a hostel, canteen, gymkhana, gymnasium, a book shop, computer labs and plenty of recreational areas. There is a state-of- the art instrumentation room for science researchers.</pre>
Human Resource Management	<pre>? Human Resource Management - There is an atmosphere of cordiality prevailing on our campus. The management ensures that there is a disciplined work ethic. Problems arising are handled by the management in a humane manner. The management needs to employ extra teaching and non- teaching staff and strives to see that all sections work in tandem. The goal of the institution is to look after the welfare of all its stakeholders. Our human resources are utilized to the maximum to ensure meaningful participation. Teachers are involved in academic, administrative and cocurricular activities. Non-teaching staff and students are members of important bodies (IQAC and CDC), where they can voice their opinions. Students are also given responsibility to organize activities under clubs and associations.</pre>
Industry Interaction / Collaboration	

empowerment of women through education is reflected by our admission policy.
The admission procedure followed
(2018-2019) was manual. Admissions
forms were collected and merit lists
were displayed on the notice boards and
website. Students who had secured
admission were then counselled about
the choice of subject. After the
counselling session they paid the
required fees at the cash counter. Once
the seats were filled up the admission
process was complete. Online
registration of students o the
university portal was completed by the
office staff. University rules were
followed for Post Graduate students.
The diploma DCA, DLM and QA hold test
and interviews when they admit
students.

E-governace area Details Examination ? Examination - The whole process of holding examinations at all levels is done online. The hall tickets, timetables and supervision charts are all generated by the MIS Programme. The question papers are set by respective teachers and sent to the office on excel sheets. All marks for IA and SEE are entered online by the teachers. The entry of marks is checked on the portal. Marks are then consolidated by the programme and entered. The generation of results, the application of gracing and grade improvement was also handled by the programme. The results were declared on time, and marksheets processed and printed to be distributed to the students. Planning and Development ? Planning and Development -Intimations of all Faculty meets, BOS, Academic Council and Governing are sent through mail. Attendance of students is compiled online from Campusby application. Attendance defaulters were intimated through bulk SMS using MIS software module. The entire teaching and non-teaching staff students have institutional log- in IDs (i.e. @sophia.edu.in) which enable them to connect with the institution and have a comprehensive educational and institutional arrangement. Social media

> like official Sophia College Whatsapp groups, Facebook, Instagram are also

6.2.2 - Implementation of e-governance in areas of operations:

	used for communication. The college communicates with the students using a
	website and student portal Campusby. Academic Calendar was also made available on the website.
Administration	<pre>? Administration - students filled the college admission form, after they had registered their names with Mumbai University. In 2018-19 online admissions were not introduced. The forms were submitted and processed on the excel programme by the administrative staff. Merit lists were generated and posted on the website. Final admission was given after counselling for choice of subject took place. Student's data was uploaded on the MKCL portal for university enrolment. All computes in the offices have a LAN connection. Data is shared by all concerned staff. After the data is verified it is then transferred to the MIS programme for processing all examination related work.</pre>
Finance and Accounts	<pre>? Finance and Accounts - The accounts office uses the function Tally, for entering the cheque/cash payments, head wise and ledger wise. Receipts are generated and balance sheets obtained. The tally data are emailed to the Auditor, who checks the entries and finalizes the balance sheet. The Excel programme is to prepare the budget. The FIMS Programme is used for generating utilization certificate and maintaining the accounts of the UGC grants. A separate account is maintained for RUSA grants. As we are a grant-in-aid college the source of funds are student's fees and the State Government imbursement of Salary Grants from the UGC.</pre>
Student Admission and Support	? Student Admission and Support - the college follows an open-door policy in keeping with the educational goals of empowering women students. There is no cut off marks and merit lists are generated for all the admission forms submitted to the Government rules are adhered to. In-house students are given first preference. The college provides financial support to needy students through the Student Aid Fund. Academic support id provided by a well-stocked and user-friendly library, computer lab, other support services include a counselling centre, placement cell,

6.3 – Faculty Empowerment Strategies

6.3.1 – Teachers provided with financial support to attend conferences / workshops and towards membership fee of professional bodies during the year

Year	Name of Teacher	Name of conference/ workshop attended for which financial support provided	Name of the professional body for which membership fee is provided	Amount of support
2018	Dr. Roshan D'Souza	UGC Orientation workshop for MOOCs course for SWAYAM programme	College	14407
2018	Dr. Anagha Tendulkar	UGC Orientation workshop for MOOCs course for SWAYAM programme	College	14407
		No file uploaded	1.	

6.3.2 – Number of professional development / administrative training programmes organized by the Colleges for teaching and non teaching staff during the year

Year	Title of the professional development programme organised for teaching staff	Title of the administrative training programme organised for non-teaching staff	From date	To Date	Number of participants (Teaching staff)	Number of participants (non-teaching staff)		
Nill	NIL	NIL	Nill	Nill	Nill	Nill		
	No file uploaded.							

6.3.3 – No. of teachers attending professional development programmes, viz., Orientation Programme, Refresher Course, Short Term Course, Faculty Development Programmes during the year

Title of the professional development programme	Number of teachers who attended	From Date	To date	Duration
Refresher Course	9	01/06/2018	24/10/2019	485
Principal's Workshop	1	13/07/2018	13/07/2018	1
Research Methodology in Science	1	20/11/2018	25/11/2019	370
Capital Markets	1	05/03/2018	15/03/2018	10
Encapsulating	1	14/11/2018	20/11/2018	7

Gender: An Inte rdisciplinary Perspective							
MOOC's, E- Content Development and order	1	11/0	11/03/2018		16/12/2020		б
Research Methodology	1	22/0	2/2018 28		28/02/2018		7
Orientation Programme	1	16/0	8/2018	1:	2/09/203	18	26
		View	<u>v File</u>				
6.3.4 – Faculty and Staf	f recruitment (I	no. for permanent r	ecruitment):				
	Teaching				Non-tea	aching	
Permanent		Full Time	Pe	rmanen	t		Full Time
0		0		0			0
6.3.5 – Welfare scheme	s for						
Teaching		Non-te	aching			Stu	Idents
 Rotary Club Minor Research Scholarship, for a year. Total grants sanctioned Rs. 10,000/ Dhandevi Mahendra Research Fellowship, for a year. Total grants sanctioned Rs. 60,000/ Barbara Naidu Memorial Scholarship, for a year. Total grants sanctioned Rs. 10,000/ 4. Lobo Dubey Research Scholarship, for a year. Total grants sanctioned Rs. 20,000/ 		6,62,623/- interest my b for assistan of n	be drawn nce in ca	rawn upon 9,78,000/- 2. Student in cases Corpus Rs. 300,000/-		 Student Aid 300,000/- 3. ahal Prize and id fund Rs. Dr. Meena ds the Keshav hne Verma ip Fund Rs. 	
6.4 – Financial Manag							
6.4.1 – Institution condu	cts internal an	d external financial	audits regul	arly (wi	th in 100 v	vords ea	ach)
As a grant-in-aid college the internal and external audit is undertaken following the government rules. Internal audit includes checking if GST and other payments are made on time. Data from the various sources e.g. receipts and payments, are also carefully checked. External audit id carried out by the auditor engaged by the college, who checks all the accounts, bills, vouchers, statements and prepare and finalize the balance sheet. The salary payment is sent online to the Government staff. Management employees are paid through NEFT. Utilization certificates are certified by the auditor.							
6.4.2 – Funds / Grants r year(not covered in Crite		nanagement, non-g	overnment	bodies,	individual	s, philar	nthropies during the
						_	

Name of the non government funding agencies /individuals	Funds/ Grnats received in Rs.	Purpose	
Rotary Club Minor	10000	Research Scholarship	

Research Scholarship

<u>View File</u>

6.4.3 – Total corpus fund generated

5340623

6.5 – Internal Quality Assurance System

6.5.1 - Whether Academic and Administrative Audit (AAA) has been done?

Audit Type	External		Internal	
	Yes/No Agency		Yes/No	Authority
Academic	No	Nill	No	Nill
Administrative	No	Nill	No	Nill

6.5.2 – Activities and support from the Parent – Teacher Association (at least three)

Parents are contacted frequently and are consulted in important policy decisions and they are invited to a part of the First Year Orientation Program, Annual Prize Distribution Day and Degree Conferring Ceremony etc.

6.5.3 – Development programmes for support staff (at least three)

Skill development workshops and seminars.

6.5.4 - Post Accreditation initiative(s) (mention at least three)

1. To understand the process of autonomy and its responsibilities, a 'Steering Committee for Autonomy' was constituted to spearhead the transition. New post of Controller of Examination was introduced. Staff Enrichment Programmes were organized by IQAC on "Strategic Planning" and a National Workshop on Revised PBAS Proforma Form and API Calculation under CAS and on MOOCs. Applied for RUSA grant. 2. Expansion of skill development activities and entrepreneurship based courses were organized for the students. E-governance was expanded in many areas of the college like ERP in examinations, upgradation in MIS programme, online admission process 3. Expansion of national and international collaborations were done. An MOU was signed between Sophia College and The Sacred Heart Tokyo for as an opportunity for staff and students.

6.5.5 – Internal Quality Assurance System Details

a) Submission of Data for AISHE portal	Yes
b)Participation in NIRF	Yes
c)ISO certification	No
d)NBA or any other quality audit	No

6.5.6 - Number of Quality Initiatives undertaken during the year

Year	Name of quality initiative by IQAC	Date of conducting IQAC	Duration From	Duration To	Number of participants
2018	Staff Enrichment Programme	13/10/2018	13/10/2018	13/10/2018	50
2019	Online Feedback - TYBA	Nill	18/01/2019	23/01/2019	297
2019	Online Feedback -	Nill	05/03/2019	09/03/2019	109

	TYBSc						
2019	Online Feedback - TYBMM	Nill	05/03/2019	09/03/2019	65		
2019	Online Feedback - TYBSc IT	Nill	05/03/2019	09/03/2019	43		
2019	Feedback - M. Sc.	Nill	03/04/2019	09/08/2019	63		
2019	National workshop on Revised PBAS Proforma Form and API Calculations under CAS on MOOC's	25/01/2019	25/01/2019	25/01/2019	71		
	No file uploaded.						

CRITERION VII – INSTITUTIONAL VALUES AND BEST PRACTICES

7.1 – Institutional Values and Social Responsibilities

7.1.1 – Gender Equity (Number of gender equity promotion programmes organized by the institution during the year)

Title of the programme	Period from	Period To	Number of Participants	
			Female	Male
Encapsulating Gender	14/11/2018	20/11/2018	35	0
Pride Parade	02/02/2019	02/02/2019	21	0

7.1.2 – Environmental Consciousness and Sustainability/Alternate Energy initiatives such as:

Percentage of power requirement of the University met by the renewable energy sources

? Solar Panels: Godrej Agrovet recently commissioned a 64.02 kW rooftop solar power plant at Sophia College for Women in Mumbai. The solar power plant will help Sophia College to reduce the greenhouse gas footprint by 75 tonnes of CO2 equivalent and generate around one lakh units of electricity per annum. Speaking at the inauguration, Balram Singh Yadav, Managing Director, Godrej Agrovet said, "At Godrej, we have actively championed social responsibility. We are committed to building 'Greener India' and this step towards a greener India is not only going to reduce the energy bills of Sophia College but also help in making educational institutes more aware of their surroundings." Dr. (Sr) Ananda Amritmahal, Principal, Sophia College said, The installation of solar panels here at Sophia College is a wonderful initiative of the CSR unit of Godrej Agrovet Ltd. Harnessing solar energy indicates the way forward for all of us who take seriously our commitment to preserving the environment - and serves a dual purpose: helps in the greening of the campus, and also contributes to our effort towards women's empowerment by reducing our electricity bills! A heartfelt thank you to Godrej!

7.1.3 - Differently abled (Di	ivyangjan) friendliness
-------------------------------	-------------------------

Item facilities	Yes/No	Number of beneficiaries
Physical facilities	Yes	1

			<u> </u>						
	sion for 1	ift	Yes 1						
F	Ramp/Rails		Yes		1				
Softwa	Braille re/facilit:	ies		No 0					
F	Rest Rooms		Yes		1				
Scribes	pes for examination		Yes			1			
deve diffe	elopment for erently abled		Special skil development for differently able students		No		0		
	Any other similar facility			1	No			0	
7.1.4 – Inclusio	on and Situated	dness							
Year	Number of initiatives to address locational advantages and disadva ntages	Number initiative taken t engage v and contribute local commur	ves to with d ute to al initiative addressed p initiative addressed p initiative addressed p			Number of participating students and staff			
2019	Nill	1		09/01/2 019	27	Spi SCE	Sugar Lce (A SA Ini ative)	 Life enhancing experienc e for seniors. Weight Health Ma intenance with delicious food. 3. The joys of book reading and story- telling. Zen tangle and pencil art. 5. Move with rhythm and mus 	22
					uploaded.				
7.1.5 – Human	Values and P	rofessiona	al Ethi	ics					
	Title			Date of pu	ublication		Foll	ow up(max 10) words)
Coll	College Handbook			01/00	6/2018		hand code	ry year the book conta of conduct ents. The s	ins the for the

are expected to read both the code of conduct and rules and regulations stated in the handbook. It covers dress code, ragging, permissions for excursions, the use of cell phones, proper use of the amenities given, self-service rules in the college canteen, littering and prohibition of consumption of food or beverages in class rooms, library, chapel and offices. As we are a government aided college, the staff have to adhere to the government rules (GR's) issued from time to time. This covers hours of work, leave and requirements for

7.1.6 - Activities conducted for promotion of universal Values and Ethics

Activity	Duration From	Duration To	Number of participants			
Peace Fortnight	01/08/2018	15/08/2018	400			
MUNSOPHICAL	15/12/2018	16/12/2018	150			
<u>View</u> File						

7.1.7 – Initiatives taken by the institution to make the campus eco-friendly (at least five)

 Installation of Solar Panels. 2. Segregation of waste. 3. E-Waste collection bins. 4. Composting 5. Regular maintenance of gardens especially the herbal garden.

7.2 – Best Practices

7.2.1 – Describe at least two institutional best practices

1. Title of the Practice: Networking with NGO's. Goal: To sensitise our students and encourage them to participate in extra-curricular activities involving a concern for the needy and the environment. Context: In-keeping with our educational goal we endeavour to sensitise to look at the world from the perspective of the less privileged and to respond with concern and a humane manner. Departments and clubs are encouraged to participate in extension activities by collaborating with NGO's. The Practice: involves both academic activities and club participation. There is a thrust to increase collaboration with NGO's especially those involved in environmental issues and those lending a helping hand to the less privileged. The college has an annual event ANANYA,

which provides a platform for such activities and collaborations. Many departments carry out extension activities along with the NSS. collaboration with NGO's something takes the form of helping them to raise funds, for example students of Sociology help ALERT INDIA in their fund-raising campaigns. Under the DBT Star College Scheme Students collaborated with WWF in their activity Ek Prithvi. Clubs like Students' Social Reform Initiative (SSRI) collaborate with NGOs for various activities, like World for All and Animal Angel's Foundation.

The Sophia Centre for Women's Studies and Development (SCWSD) collaborates with organizations like UNICEF. Their outreach programmes are directed towards economically disadvantaged young girls and women, who have not been able to continue their formal education for a variety of reasons. The participants for these programmes are affiliated to carious NGOs whom SCWSD collaborates with. The Alumni Association has ties with various NGOs and holds events several times a year under the banner SCESA Bazaar - Shop for a Cause. The NGOs put up stalls and sell their products on the campus. Evidence of Success: the practice of collaborating with NGO's has been a part of our USP, since the establishment of our institution and had survived and thrived through the years. Problems encountered and resources required: The only problem faced is that sometimes when an NGO's is approached the collaboration does not materialise, for various reasons. Expenditure are met for the SCWSD activities via a corpus fund. No other expenditure is needed. 2. Title of the Practice: Annual Theme of the Year Goal: to channelize the department activities and programmes towards a concrete objective/goal in a pre-planned, inclusive and democratic manner so that the result is tangible and useful to students. Context: we believe that Sophia College intentions, ideas and thoughts have to translate into practices. The educational goals are spelt out in our college handbook. These work as guidelines to plan our annual activities and programmes. Practice: at the beginning of every academic year the Annual Theme is finalized collectively and democratically. Faculties of all the departments, Arts, Science, Information Technology and Mass Media deliberates, discuss and arrive at a theme for the given academic year. The theme agreed upon directs the faculty to think and plan their departmental activities as per the short-listed gaols for the department in a given academic year. The theme therefore acts like a departure point for different to ideate, explore and plan activities in the form of workshops, seminars, field visits and lectures in accordance with the overarching theme for the year. 2018 - 2019: The Pursuit of Excellence with Integrity. 2019 - 2020: Fostering Secularism and Social Responsibility. Evidence of Success: Having the activities in conformity with the theme of the year enables the college to ensure that there is a common thread, thought process in planning and implementing activities. The impact is unitary and holistic. Problems encountered and resources required: All the activities committed for are sometimes not completely accomplished at the end of the given academic year due to unforeseen hurdles or problems. No extra resources are needed as they fall under the routine departmental activities.

Upload details of two best practices successfully implemented by the institution as per NAAC format in your institution website, provide the link

https://sophiacollegemumbai.com/img/Best%20Practices%20of%20Sophia%20College%20 2018.pdf

7.3 – Institutional Distinctiveness

7.3.1 – Provide the details of the performance of the institution in one area distinctive to its vision, priority and thrust in not more than 500 words

In pursuance of the theme of the year namely, "The Pursuit of Integrity with Excellence" our college worked to bring in more rigor in academic pursuit by focusing on revising the syllabus using the freedom that autonomy conferred to our institution to formulate our syllabi with special focus on the unique nature and needs of our students. Revision of syllabi was taken up by Board of Studies of various departments, namely Economics, Education, English, Communication Skills, Mass Communication, Foundation Course, Hindi, History, Philosophy, Pol Science, Psychology, Sociology, Mass Media, Chemistry, Life Science, Statistics and Mathematics, Microbiology, Zoology, Physics and IT.
Excellence needed to happen with integrity. Hence, focus was placed on ensuring transparency and efficiency in the processes involved in admission, learning-

teaching practices and assessment, to name a few areas of focus during the academic year. MIS format was updated to accommodate additional data and make it more easily accessible, and cloud storage was introduced. Students could apply for revaluation / re-external/ verification / photo copy. A notice was put up on the day of declaration giving students 7 days to apply. Results were declared within stipulated 45 days from the end of both Semester end exams (SEE). New marksheets with additional security features were designed and introduced. Passing certificates for TYs were designed and introduced. Forms for Supervisor Reports/attendance, Staff Remuneration, Students reassessment, grievance was simplified. The committee met after the declaration of results at the end of each semester to review the procedures. ATKT of the SEE Exams were held once a year - within 90 days of declaring results. These measures and processes with checks and balances substantially improved quality. Another step undertaken was to revise existing feedback mechanism and create new ones which seemed would essentially aid quality in teaching learning and quality education in general. Feedback was taken in well prepared forms from various stakeholders including students (at entry and exit levels) and alumni about college via (College Assessment Questionnaire (CAQ) and Teaching learning (via Teacher Assessment Questionnaire (TAQ). Further, quality could be also improved by participative decision making. With this aim in mind, inclusion of student representatives in important college Statutory Committees like College Development Cell (CDC) and Internal Quality Assurance Cell (IQAC) as well as on Non statutory committees like Anti-Ragging Committee and Student Grievance Redressal Committee. This has facilitated the process of strategic planning on the basis of student feedback and inclusion of new ideas from the student representatives who were part of these committees. It gave vent to evolving student friendly mechanisms and has enhanced student satisfaction considerably. Moreover, this participative approach has also been instrumental in strengthening the bonds of relationship between the student-teacher community in our college.

Provide the weblink of the institution

https://sophiacollegemumbai.com/gernalinfo.aspx

8. Future Plans of Actions for Next Academic Year

1. SWAYAM The Swayam platform available for the students as well as faculty for pursuing various online courses will be informed during Orientation program and through Campusby App. Under the recently acquired autonomous status of the college, students are encouraged to take up additional credits through valueadded courses. Such courses available on the Swayam portal will be informed regularly to the students so that they can register and complete these courses with the flexible schedule. The follow-up on the students' progress about enrolment as well as completion will be done by the email communication with the Swayam mentor of the college. 2. E-CELL The Digital Launch of the Entrepreneurship Cell was successfully done on 3/02/2019. The primary objective of the E Cell is to help, guide students (Preferably First year and Second year students) to explore their entrepreneurial potential and to set up their personal ventures. In line with the primary goal the event called START UP was organized to inaugurate the Cell. The event helped to spread awareness and motivate students to ideate on the possibilities of starting one's venture. In the coming academic year, a training programme which is scheduled to begin in January 2020 will run its full course. The entrepreneurship ventures would be launched with active assistance provided to the aspirants. We are in the process of generating a data base with regard to the aspiring and established student entrepreneurs so as to facilitate sharing of data as well as effective hand holding so as to ensure optimal success. 3. Trainings sessions for the administrative staff, in record maintenance and MIS. Training sessions in record keeping and MIS. The office staff needs to be trained in streamlining all the office procedures such

as filing, record keeping and retrieval of information, as much of the work is online. We plan to train the administrative staff in the use of MIS programme. Staff also need to be guided in modern methods of management. Hence training sessions will be planned. 4. Holding conferences seminars and workshops. A number of in-house, local and national conferences, seminars and workshops are on the anvil. We plan to hold at least one national workshop on a topic that fulfils both personal and academic needs. We also have plans to hold talks/sessions for students on relevant topics. 5. Smart classrooms As there is an urgent need to increase the use of ICT in classrooms activities. the installation of smart classrooms is to be considered. Software and infrastructure needs, will be put in place to facilitate the use of ICT. 6. Greening of the campus to be continued. Separation of wet waste for composting will continue, to include all areas where wet waste is generated. Chemically treated disposal of sanitary pads and provision of special bins, will be explored. More energy saving methods will be put in place. Awareness campaigns to save energy by switching off lights and fans will be encouraged. Alternative energy sources like solar panels to be increased. The recycling of e-waste.